

# 05-25-95 THURSDAY, MAY 25, 1995

STATEMENT OF PROCEEDINGS OF THE

BUDGET COMMITTEE OF THE WHOLE/JOINT MEETING

OF THE BOARD OF SUPERVISORS

OF THE COUNTY OF LOS ANGELES

HELD ON THURSDAY, MAY 25, 1995

9:30 A.M.

IN ROOM 381B OF THE KENNETH HAHN HALL OF ADMINISTRATION

500 WEST TEMPLE STREET, LOS ANGELES, CALIFORNIA 90012

**Present:** Supervisors Yvonne Brathwaite Burke, Zev Yaroslavsky,  
Deane Dana, and Michael D. Antonovich, Chair Pro Tem

**Absent:** Supervisor Gloria Molina

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## 05-25-95.1 BUDGET MATTERS 1

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## 05-25-95.1.1 3 1.

Discussion with the Director of Health Services on the Department's proposed Fiscal Year 1995-96 Budget. AFTER DISCUSSION WITH THE DIRECTOR OF HEALTH SERVICES REGARDING THE DEPARTMENT'S PROPOSED 1995-96 BUDGET, THE BOARD CONTINUED TO THURSDAY, JUNE 1, 1995 THE DIRECTOR OF HEALTH SERVICES' RECOMMENDATIONS REGARDING AN INITIAL REDUCTION PACKAGE OF \$100 MILLION AS OUTLINED IN A REPORT PRESENTED TO THE BOARD; ALSO CONTINUED TO JUNE 1, 1995, THE PEER REVIEW PANEL REPORT ON THE VALIDITY OF THE CENSUS FORMULA (b) AND THE REPORT ON THE APPROPRIATENESS OF USING FISCAL YEAR 1992-93 AS THE BENCHMARK YEAR FOR THE FULL TIME EQUIVALENT POSITION RATIOS (c)

(CONTINUED)

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## 05-25-95.2 BUDGET MATTERS (Continued)

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### 05-25-95.2.1 3 1. (Continued)

This presentation to include the following:

- a. Revenue and expenditure needs for Fiscal Year 1995-96.
- b. Report from the peer review panel on the validity of the census formula, comparing

methods to those used by other public and private hospitals.

- c. The Director of Health Services' report on the appropriateness of using Fiscal Year 1992-93 as the benchmark year for the Full Time Equivalent position ratios.
- d. The Director of Health Services' report on the Department's policy on the use and limits of registries, temporary employees and overtime.
- e. The Chief Administrative Officer's report on the administrative to service employee ratio with possible recommendations for reducing administrative costs.
- f. The Director of Health Services' and Chief Administrative Officer's recommendations for reduction options in services and supplies and systems development.
- g. The Director of Health Services' hiring plan that is based upon a validated census formula and incorporates a concurrent reduction in the use of registries, temporary employees and overtime.

**Absent:** Supervisor Molina

**Vote:** Unanimously carried

## 05-25-95.3 AUDITOR-CONTROLLER (1) 2

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### 05-25-95.3.1 4 2.

Joint recommendation with the Chief Administrative Officer: Accept findings and recommendations in report from the first phase of the comprehensive review of the Department of Health Services to improve management and oversight of the Department of Health Services; instruct Director of Health Services to implement the recommendations and report quarterly to the Board on their progress and instruct the Auditor-Controller and Chief Administrative Officer to complete the additional audits and report the results to the Board. APPROVED; ALSO INSTRUCTED THE AUDITOR-CONTROLLER AND THE CHIEF ADMINISTRATIVE OFFICER TO DETERMINE RATIOS FOR MANAGERS AND SUPERVISORS TO DIRECT PATIENTS STAFF AND  
REPORT BACK BY JUNE 30, 1995; INSTRUCTED THE AUDITOR-CONTROLLER AND THE CHIEF ADMINISTRATIVE OFFICER TO IDENTIFY FUNCTIONAL AREAS OF DUPLICATION BETWEEN HEALTH SERVICES ADMINISTRATION AND FACILITIES; INSTRUCTED THE DIRECTOR OF HEALTH SERVICES TO DEVELOP ACTIONS THAT WILL STANDARDIZE OPERATIONS ACROSS FACILITIES BY SEPTEMBER 30, 1995; AND INSTRUCTED THE DIRECTOR OF HEALTH SERVICES TO DETERMINE ACTIONS THAT REDUCE FACILITY OVERHEAD INCLUDING A STANDARD FOR ALL FACILITIES, BY JUNE 30, 1995 (CRON NO. 95135LAC0019) Attachments on file in Executive Office.

**Absent:** Supervisor Molina

**Vote:** Unanimously carried

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## 05-25-95.4 HEALTH SERVICES (Committee of Whole) 3 - 5

4-VOTE

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### 05-25-95.4.1 5 3.

Recommendation: Approve appropriation adjustment in amount of \$417,000 to increase Fiscal Year 1994-95 spending authority for the HIV Early Intervention Program at H. Claude Hudson Comprehensive Health Center; 100% offset by AIDS Programs Office revenue which is funded through the Ryan White CARE Act (Title 1), effective through June 30, 1995. CONTINUED TO JUNE 6, 1995 (CRON NO. 95124LAC0025)

**Absent:** Supervisor Molina

**Vote:** Unanimously carried

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## 05-25-95.5 HEALTH SERVICES (Continued)

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### 05-25-95.5.1 6 4.

Recommendation: Approve appropriation adjustment in total amount of \$7.3 million to transfer funds related to the Housekeeping and Materials Management Purchasing/Invoice Processing functions to the Rancho Los Amigos Medical Center. APPROVED (CRON NO. 95136LAC0011)

**Absent:** Supervisor Molina

**Vote:** Unanimously carried

3-VOTE

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## **05-25-95.5.2 7 5.**

Recommendation: Approve the five-year Strategic Plan of the Los Angeles County Department of Health Services, entitled "Advancing Together To A Healthy Los Angeles." CONTINUED TO JUNE 20, 1995; INSTRUCTED THE DIRECTOR OF HEALTH SERVICES TO WORK WITH COUNTY COUNSEL AND THE BOARD OFFICES TO DEVELOP APPROPRIATE REVISIONS TO THE STRATEGIC PLAN, WITHOUT OBLIGATING THE COUNTY TO A LEVEL OF SERVICE BEYOND WHICH IT CAN AFFORD (CRON NO. 95137LAC0009) Attachments on file in Executive Office.

**Absent:** Supervisor Molina

**Vote:** Unanimously carried

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## **05-25-95.6 SEPARATE MATTER 6**

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### **05-25-95.6.1 2 6.**

Presentation by Kevin Scott, Co-Chairman of the California Citizens Budget

Commission on the Commission's preliminary report and recommendations on Reforming California's Budget Process, which identifies a wide range of problems afflicting California's budgeting process and the unequal fiscal relationships between the State and local governments including a comprehensive set of legislative recommendations designed to give local governments greater fiscal independence, as arranged by Supervisor Yaroslavsky. NO ACTION TAKEN

**Absent:** Supervisor Molina

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## 05-25-95.7 MISCELLANEOUS

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### 05-25-95.7.1 8 8.

Opportunity for members of the public to address the Board on items of interest that are within the subject matter jurisdiction of the Board.  
FRANCISCO PELAYO MICHEL

Discussion of topics on the posted agenda and administrative requests by individual supervisors for reports from Department Heads on various matters as follows:

After testimony of Mr. Bob Steward in relation to Agenda No. 1, Supervisor Antonovich requested the Director of Health Services to meet with Mr. Steward and other private hospital administrators with respect to building a safety net for those patients affected by the Department's service reductions.

After presentation by Mr. Kevin Scott, representing the California Citizens Budget Commission, on reforming California's Budget Process, Supervisor Antonovich requested the Chief Administrative Officer to report back within 90 days on the appropriateness of adding any of the Commission's recommendations to the County's legislative program for Fiscal Year 1995-96.

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### 05-25-95.7.2 3

The Meeting recessed at 11:55 a.m., following Board Order No. 2.

The Meeting reconvened at 2:32 p.m. Present were Supervisors Burke, Yaroslavsky, Dana and Antonovich, Chair Pro Tem presiding.

The Budget Committee of the Whole/Joint Meeting of the Board of Supervisors adjourned (Following Board Order No. 8). Next regular meeting of the Board: Tuesday afternoon, May 30, 1995 at 1:00 p.m.

The foregoing is a fair statement of the meeting held May 25, 1995, by the Budget Committee of the Whole/Joint Meeting of the Board of Supervisors of the County of Los Angeles and ex-officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts.



JOANNE STURGES  
Executive Officer-Clerk  
of the Board of Supervisors

By \_\_\_\_\_  
ROBIN A. GUERRERO, Chief  
Board Operations Division

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